



U.S. Small Business Administration
Connecticut District Office
300 Main Street 2nd Floor
Hartford, CT 06106-1800
(860) 240-4700

Small Business Regulatory Enforcement Fairness Hearing

Who: SBA Nat'l Ombudsman Michael L. Barrera
Regulatory Fairness Board

When: Thursday, March 25, 2004
Registration: 8:30 a.m. – 9:00 a.m.
Hearing: 9:00 a.m. – 12:00 p.m.

Where: Ferguson Library
One Public Library Plaza
3rd Floor Auditorium
Stamford, CT 06904

For more information or an opportunity to voice your
Experiences or concerns, contact Marie Record, DD at
(860) 240-4760 or e-mail: marie.record@sba.gov or
Debra Dillon at (860) 240-4700 ext. 242 or e-mail:
debra.dillon@sba.gov

**YOU MAY SUBMIT WRITTEN TESTIMONY IN LIEU OF A PUBLIC
APPEARANCE AT THE HEARING. THE HEARING IS OPEN TO THE
PRESS AND PUBLIC. ANYONE DESIRING CONFIDENTIALITY MAY
REQUEST THAT HIS OR HER NAME NOT BE RELEASED.**

